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FOREWORD

Message from Prof. M S Swaminathan

Patron and Emeritus Chair
The Coalition for Food and Nutrition Security, India



I am extremely delighted to see The Coalition for Food and Nutrition Security founded by me today is evolving as an institution of national importance to address hunger and malnutrition across the country.

Climate smart nutrition sensitive agriculture for sustainable food and nutrition security is relevant today as it was relevant in ancient civilisation. As the country's population inflates, India will need to address an increasing demand for food. Climate vulnerability, emergencies and disasters are affecting ecosystems, biodiversity and country's ability to produce the crops we need for survival. The poorest class like farmers and agriculturalists whose life and livelihood depend on subsistence farming are worst hit. Food and nutrition security are basic to human health and wellbeing and national sovereignty. I strongly believe, 'If sustainable agriculture goes wrong, nothing else would have a chance to go right'.

India needs to address under nutrition through effective implementation and monitoring of National Food Security Act (NFSA)-2013 and other programs to address calorie inadequacy, widening the food basket, dietary diversity. The food value system needs to be strengthen by preserving and protecting nutrition across food value chain. Addressing protein Hunger by improving and diversifying both production and farming system to include poultry, fishery production etc. could be a bolted along with climate smart agriculture and farming system. This country is home to rich flora and fauna along with roots and tubers and blessed with their micronutrient content. I would recommend promotion of naturally bio fortified crops through a national grid of genetic gardens of naturally bio fortified crops to address micronutrient malnutrition. The ultimate aim to achieve zero hunger and malnutrition.

I envisage The Coalition for Food and Nutrition Security to harness the power of partnerships, and aggregation of knowledge in catalysing actions for a hunger and malnutrition free India. As a public interest coalition it is attempting to achieve this goal. We need catalytic interventions to alter this situation.

Hippocrates said long ago, 'Let food be thy medicine and medicine be thy food'. With profound satisfaction, I can say that today, the Coalition as public interest organisation is able to alter India's broken food system, support the national and state government for an evergreen revolution and fight malnutrition and hunger together.

Prof. M S Swaminathan

Message from A R Nanda

Chair The Coalition for Food and Nutrition Security

Dear Members,

This Coalition institutionalised on January 29, 2014 comes with the vision of sustainable food and nutrition security for all. We are proud of the fact that we are one of the largest coalitions working on food and nutrition security having both individual and institutional members. At the same time our 16-member Governing Board has representatives from Government of India from the Ministry of Food and Public Distribution, as well as the Ministry of Women and Child Development Government of India and various networks.

What is also unique about the Coalition is its power to bring transformative change by emerging as an institution cutting across different states through its esteemed members, a large pool of knowledge leaders, an effective and lean secretariat and democratically elected Governing Board at the forefront. The Government of India has recognized us as an important and honest aggregator of knowledge by seeking technical support from the Coalition on significant strategy and policy issues.

The best thing that happened to this Coalition was getting a sustained financial support from some donors and technical agencies from the last quarter of 2015-16 and more from the first quarter of 2016-17 which catalyzed the establishment of our own independent secretariat with lean but dynamic team. The last AGM held in September, 2016, was a witness to a free and democratic election process for the Governing Board with members being elected from among CSOs, Research Organisations, and Health and Nutrition related institutions.

At the same time through a participative, consensus building process which included donors, CSOs, research organisations, policy makers and others, the Coalition has come up with a revised strategic direction document to take the agenda of a hunger free India forward. The previous AGM had suggested for coming up with a strategy for effective membership engagement which has been worked out for strengthening the consensus building process.

Apart from the working groups and roundtables, the diverse yet focused Governing Board has also been able to take forward State level engagement processes. Work for establishing State Chapters has been initiated in Assam, Odisha, Madhya Pradesh, Rajasthan and Gujarat. You would be pleased to know that the Government of Assam has signed an MoU for establishing the Assam State Chapter of the Coalition and has committed to work on the SDGs/WHA targets. At the same time, The World Bank has indicated willingness to work on a two-year pilot project in one Indian State.

We have also made progress in our governance. An Executive Committee, Audit Committee, Policy Review Committee and Rules and Regulations Committee have been formed and are actively engaged in their tasks. All the finance related documents are audited by internal and external auditors. The best financial and accounting procedures and practices are being followed including in grant management. I would also like to indicate to all of you that this good work has been achieved over a short span of time with the support from the National and State Governments, members, well-wishers and donors.

The Coalition functions as an honest aggregator of knowledge and as a resource, a leader, and a tool for the communities that we serve. We take pride in fighting hunger, malnutrition and food insecurity through policy advocacy and social and behavioural change strategies and knowledge management. Given that a Coalition is as good as its members are and want it to be, we look forward to your active participation and engagement in this noble cause, common vision and mission.

A R Nanda

Message from Basanta Kumar Kar

Chief Executive Officer The Coalition for Food and Nutrition Security



Dear Valued Members,

Strong commitment towards stakeholder and message alignment was the hallmark of 2016-17. The year was highly successful for the Coalition as we institutionalised our governance mechanisms, expanded our membership, restored growth and intensified our advocacy efforts as an independent entity. The representation of two Ministries of the Government of India in our Governing Board is a significant milestone. We took a decisive step to transform the Coalition with our clearly defined strategic direction. The goals are set forth in the five-year strategic plan to move the organisation towards its mission of building a sustained food and nutrition secured country.

Over the past 12 months, I met with many of our members, key stakeholders and knowledge partners; interactions with them made it clear that our organisation is widely viewed as a trusted aggregator of knowledge having a strong position in the advocacy space with excellent opportunities for collaboration with the policy makers. We successfully cleared the tests of public interest, public purpose and reasonableness. 2016-17 was also a testimony to the power of partnership and our collective ability to generate a public discourse on sustainable food and nutrition security. We reached out to the policy makers with right narrative and emphasized most essential nutrition messages across age groups. Together with our members, we envisaged a Nutrition revolution in an Indian way to break the enigma.

Through the support from our members, we also diversified the revenue growth and portfolio. The positive changes that we demonstrated at national level and in the state of Assam, Gujarat, Madhya Pradesh, Odisha and Rajasthan made us a credible partner of choice.

I would like to thank all our members, donors, knowledge leaders across the globe for their continued support. My special thanks goes to all our esteemed Governing Board members specifically, our Patron and Emeritus Chair, legendary Prof M S Swaminathan and the Board Chair, Shri A R Nanda for their continued leadership.

Overall, 2016-17 was a tough yet wonderful year for the Coalition, in which we recorded consistent performance in the face of challenging economic conditions. Our employees deserve special commendation for their professionalism, dedication and result oriented accomplishments.

As we begin 2017-18, an array of programs is planned and I am sure through our combined efforts we will make significant progress in building the Coalition as a 'Centre of Excellence and Institution of National importance'.

Basanta Kumar Kar

VISION & MISSION

A Decade and Beyond

The Coalition for Food and Nutrition Security (CFNS) enters its second decade as a platform for members to collaborate and achieve the common vision of "sustainable food and nutrition security for all". During this decade long intervention, the Nutrition Coalition facilitated multiple cross group collaborations, dialogues between subject matter experts and policy makers. The Nutrition Coalition has provided technical support and knowledge platform to assist State and Central Governments and has worked as a national observatory of important issues and international best practices.

Nutrition Coalition took up the issues of public interest, influenced the thinking and actions of policy makers and political leaders. Public debates were fostered to bring stakeholders and thought alignment on numerous pressing issues. Some of the significant achievements of the Nutrition Coalition in the past one decade have been influencing key policy decisions including the Food Security Law, ICDS restructuring, the 12th five-year plan, increasing accountability through State Food Commission, Food Fortification policy and National Nutrition Mission.

Nutrition Coalition so far has received financial support from the United States Agency for International Development (USAID), Bill and Melinda Gates Foundation (BMGF), Save the Children, India and International Food Policy Research Institute (IFPRI).

Most importantly, in the past year Nutrition Coalition formulated its strategy document "Coalition Strategy: Good Politics and Good Policy" after rigorous consultation involving members, policy makers, donors, stakeholders and champions across the country. This extensive exercise was undertaken to develop its 5 year (2017-21) strategic roadmap. The exercise was conducted independently by a consultant. Three consultations were organized involving all donor partners, government representatives, board members, institutional and individual members and veteran development professional followed by a few individual meetings to formulate the strategy.

Our Vision

To achieve sustainable food and nutrition security for all.

Our Mission

The Nutrition Coalition aims to raise awareness, foster collaboration and advocate for improved programmes to achieve sustainable food and nutrition security in India.

Our Core Values

Conviction And Courage | Evidence-based Agenda | Equity and Diversity Democratic Discourse | Result Driven

Objective

Objective is to catalyze actions and influence thinking of policy makers, development partners and political leaders on key food and nutrition indicators in line with WHA targets and UNSDG goals.

Global Goals and Targets

The Nutrition Coalition is adhering to the global targets to achieve sustainable food and nutrition security in India. The SDG & WHA targets aim to achieve the following by 2025:

- A country free from hunger
- Child stunting: Reduce by 40%
- Child wasting: Reduce to less than 5%
- Anaemia: Reduce anaemia in women of reproductive age by 50%
- Exclusive Breastfeeding Increase by at least 50%
- Low birth weight- Reduce by 30%
- Child overweight: No increase
- Doubling the farmer's income in the next five years
- Focus on Deworming & an open defecation free society by 2019
- Robust Food Safety, Quality control, and Quality Assurance mechanism

Footprints in the Journey So Far

The advocacy efforts have made significant achievements in influencing some of the key policy decisions including:

Nutrition Coalition received its 2nd independent grant (CFNS-IFPRI-BMGF Research Agreement) covering a period of 9 months starting from April 2016 to December 2016 and moved to its independent office with minimum staff support to run the activities. This grant has been supporting Coalition's activities till date.

Prof M S Swaminathan met the Hon'ble Prime Minister to prioritize actions on Food and Nutrition.

Engaged with parliamentarians, Media and Civil Society. More actively engaged with Ministries, Secretaries, FSSAI, state governments to influence their thinking and actions.

Special focus on building awareness on SDGs/WHA targets at the state level. Engaged with State Food Commissions to strengthen accountability and ensure entitlements under NFSA-2013.

Inclusive and high visibility policy seminars and dialogues on cost sharing basis at National and State Level were organised.

The new 14-member Governing Board got elected though a transparent democratic election process.

Key members of the Governing Board along with CEO, CFNS were invited to provide insights and perspectives on the proposed National Nutrition Mission.

CFNS was a partner of the FSSAI led Food Fortification Summit held in November 2016. Provided technical support to national priorities such as; mandatory Food Fortification policy agenda with safety and safeguards and establishment of National Nutrition Mission; Nutrition Coalition's advocacy attempts resulted in setting fortification standards by the Government of India.

The Nutrition Coalition believes that there is a real opportunity, given its inherent strength and role as a multi-stakeholder alliance with a governing body comprising of thought and policy leaders, to transform the food and nutrition landscape of the country.

Knowledge Aggregator -

Nutrition Coalition as a partner of choice provided evidences and strategic input to the Government of India's proposed policy and strategy on food fortification. A request has been received from the Chief Secretary, Government of Assam, to develop multi-sectorial result based district plan for Assam, a pre-planning template to be used by the district authorities.

Convener -

The Nutrition Coalition's pan India presence is getting a momentum with increased and diverse representations from 14 states. Coalition has 120 paid members today including 73 individual and 47 institutional members. Representations are there from Assam, Andhra Pradesh, New Delhi, Haryana, Karnataka, West Bengal, Maharashtra, Odisha, Puducherry, Punjab, Tamil Nadu, Telangana and Uttar Pradesh. Among Individual members 41% are female members and 59% are Male members. More than 200 knowledge leaders have opted for 8 working groups and contributing to the CFNS agenda. Many Civil Society Organisations, academic institutions, donors organisations and faith based institutions are associated with the Nutrition Coalition today. Nutrition Coalition is conducting a network mapping exercise which will connect this institution with many more such networks, alliances in this country which will amplify the advocacy efforts of the Nutrition Coalition.

Social Watch -

The reported death of tribal children due to malnutrition in Nagada, Odisha was taken up by the Nutrition Coalition with policy makers, political leaders, CSOs, Government of Odisha specifically with the State Food Commission, Government of Odisha to build awareness which generated a public discourse, drew considerable media attention and improved state accountability on prioritising actions in Nagada.

Collaborator with the Government -

This Coalition has been recognised as a trusted knowledge institution by the Government of India and by many state governments. Ministry of Women & Child Development & Ministry of Food nominated senior officials to the Governing Board of CFNS. Nutrition Coalition has been invited to be a part of the Indian Council of Medical Research formed committee for reviewing evidence on timing of initiation of complimentary feeding in preterm babies and also has been invited to provide technical support to develop Government of India's CMAM Guideline and IYCF operational Guidelines. CFNS was asked to provide technical input to the Madhya Pradesh State Food Security Rules.

The Strategic Initiatives

a. Membership Engagement

The Nutrition Coalition will deepen its existing engagement with the government as a technical and subject matter expert. It aims at bringing together civil society networks, elected representatives, academia and socially responsible business leaders to create a shared space dedicated to delivering on the promise of a zero hunger and well-nourished nation. An amalgamation of resources and expertise in the form of a plan would help to deal with the multidimensionality of hunger and malnutrition concerns.

b. Knowledge Management

The Nutrition Coalition works with its members and strategic partners to harness the knowledge evidences and transfer it across clientele. Endeavour is on **knowledge assimilation and transfer across stakeholders**, **fill knowledge gaps and build the nutrition narrative and** create benchmarks. Focus is on building capacities of the civil societies on research and evidences.

c. State Accountability to SDGs and WHA Targets

The Sustainable Development Goals (SDGs) are a universal call to action to end poverty, protect the planet and ensure that all people enjoy peace and prosperity. These 17 Goals are built on the successes of the Millennium Development Goals, while including new areas such as climate change, economic inequality, innovation, sustainable consumption, peace and justice, among other priorities. The goals are interconnected – often the key to success on one will involve tackling issues more commonly associated with another.

d. Evidence Based Advocacy

The Nutrition Coalition's national strategies and programmes will be guided by evidence based agenda setting. Through steady dissemination of evidence and knowledge sharing, we hope to generate will and accountability across decision makers, percolating through the layers of governance. The Nutrition Coalition is engaged today with the NITI Aayog, the Prime Minister's Office, and all relevant ministries, State Chief Ministers, State Departments and political parties across party lines to bring focus of policies on nutrition. One of the key strategies is to advocate for the revival and reform of the ICDS. The Nutrition Coalition along with the government and other stakeholders aim to promote and facilitate strong convergences across ministries, sectors and locally across district departments, ration shops, schools, panchayats and enforcement.

e. Catalyse Behaviour Change: Raise Awareness and Mobilise

The Nutrition Coalition plans to develop a strong narrative on food and nutrition that is directly linked to wellbeing, life, productivity and economic gain. The social behavior change strategy will target changing behaviour in communities. A critical window of opportunity to ensure optimal child growth is between pregnancies to the second year of life. Also there is enough evidence to link feeding practices, frequency, nutrient density to growth and development. The organisation will work in high-risk communities such as hunger hot spots or areas with high incidence of SAM to work on behaviour and practices.

The Enablers

a. Network and Alliance Model:

Aligning with strong and active inclusive members' network will be key to create a larger momentum. The Nutrition Coalition has already done a landscape mapping exercise to explore partnerships, alignment with networks across key thematic and functional areas similar to that of working group. This exercise has broadened the scope of engagement with many networks and alliances working in the country on sustainable food and nutrition security.

b. Working Group Model:

The Nutrition Coalition has a full-fledged strategy and operating model for working groups on 8 important themes and functions There are eight working groups such as Essential Nutrition Interventions (ENIs), Food Security, Water Sanitation and Hygiene (WASH), Socially Responsible Business and the Role in Nutrition, Human Resource Development in Nutrition, Social and Behaviour Change Communication (SBCC), Accountability and Governance, Rights, Gender and Equity. Depending upon the need and relevance working groups on other thematic and functional areas like climate change, disaster management, accountability on SDG and WHA target etc. can be constituted. These working groups are 'theatres of action' which will enrich all the activities that we undertake.

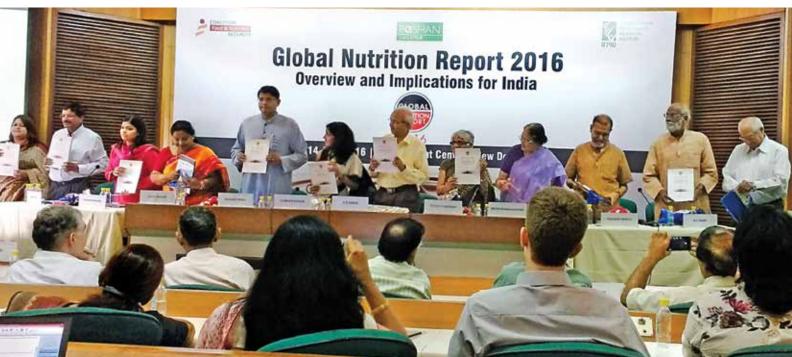
Over last one year all the 8 working groups have been activated. Essential Nutrition Interventions working group is revisiting Action Agenda on Nutrition: A strategy document on Suposhan Bharat is being developed. Food Security working group is doing a policy gap analysis, which will generate evidences for advocacy on better synergy building and convergence. The 'Accountability and Governance' working group, which is supported by the Nutrition International, is working on evidence based advocacy primarily focusing in state like Assam, Odisha, Madhya Pradesh and Gujarat. States accountability on UNSDGs & WHA targets to be reviewed by the group. Members will provide technical support in the respective states to prepare multi sectoral result based district plan in line with UNSDG and WHA targets.

c. Action Research Model:

Coalition plans to start special impact oriented Action Research Projects in high burden malnutrition and disaster prone districts and hotspots. This will be in collaboration with multiple stakeholders and backed by academic and technical institutes to show pathways for scale up, replication and mainstreaming.

d. Technology and Innovation:

Technology and Innovation is considered to be a new form of social practice. Coalition will also undertake special innovation projects and pilot initiatives and interventions which will create a specific ecosystem of solutions for developmental needs.



DURING THE YEAR

Membership and Stakeholder Engagement

As part of its membership engagement activities, The Nutrition Coalition during last one year engaged with multiple member institutions and stakeholders to ensure active member participation, stakeholder and message alignment for a broader consensus on existing issues related to food and nutrition. The Nutrition Coalition also took steps to create a unified voice to strengthen the country's nutrition policy and to demand for the launch of the comprehensive policy on nutrition i.e. the 'National Nutrition Mission'.

The Nutrition Coalition regularly engaged with partners and conducted policy seminars, roundtables and conferences serving as a platform for networking, best practice sharing and knowledge exchange amongst members. Moreover, The Nutrition Coalition played a convening role to provide opportunities for members to voice their concerns and increase their visibility with different stakeholders, especially government. Nutrition Coalition's collaborative effort on membership engagement, stakeholder management and engagement with political leaders and policy makers created a momentum to the agenda and influence the national policy on nutrition.

- The Nutrition Coalition Organised a policy seminar on "Institutional Arrangement on Nutrition for India" which came out with a policy statement which was shared with various ministries to generate policy makers' interest on nutrition.
- The Nutrition Coalition for Food and Nutrition Security (CFNS) co-convened Global Nutrition Report launch ceremony in India: A momentum to a nutrition discourse and generate awareness on SDG/WHA which was attended by policy makers, parliamentarians and development partners in collaboration. The authors of The Global Nutrition Report 2016 discussed the importance of underlying determinants of nutrition and the role of food security, health systems, education, water and sanitation and other delivery platforms.
- A National Public Policy Consultation on "Leveraging Agriculture for Nutrition" co-hosted by the Nutrition Coalition which was attended by policy makers and political leaders
- Nutrition Coalition provided technical input on the Power of Nutrition to transform Corporate Social Responsibility and Business to the National Conference: "How CSR is Beneficial to Business" organised by the Ministry of Enterprise Development, Government of India.
- The 2nd Annual General Meeting was held in September, 2016 and the new Governing Board was elected by the General Body members
- Nutrition Coalition representatives met Union Minister for Tribal Affairs, Government of India and discussed about key issues related to nutrition and also discussed about organizing a consultation on nutrition involving key parliamentarians. Nutrition Coalition team also met Mr C R Chaudhery, Minister of State for Health & Family Welfare and apprised him on the country's food and nutrition scenario.

- Nutrition Coalition was invited in all the zonal consultations on 'food fortification' organized by the Government of India and represented in 3 such consultations in Delhi, Bhubaneswar and Bengaluru. Nutrition Coalition brought on table the issues and concerns of development partners on food fortification and was asked to share collective feedback on Government's draft fortification strategy. Coalition played its role as an aggregator of knowledge, constituted a committee shared issues and concerns on food fortification with key policy makers.
 - Nutrition Coalition was invited to facilitate a panel on "Child-Friendly Accountability: Achieving Sustainable Development Goals to End Violence against Children organized by the Child Fund India.
 - Series of discussions and meeting are being held between Nutrition Coalition, Nutrition International
 and CARE to develop a strategy paper on women's nutrition and a focused consultation on women's
 nutrition held in March 2017 which was attended by Union Minister, Government of India, Joint
 Secretary, Ministry of Women & Child Development, Mr A V Swamy, Member of Parliament and
 others. A strategy on Women's Nutrition is under development.

Strengthen the Overall Knowledge Management Landscape for Nutrition

Knowledge management has been highlighted as a key gap in food and nutrition space in India. There is alignment on the potential of the Nutrition Coalition in leveraging multiple stakeholders for creation, collation and management of knowledge and information. During this period, The Nutrition Coalition played a very crucial role to act as a one-point repository of knowledge across identified focus areas on food and nutrition. Coalition played a role in alluring the attention of 200 plus knowledge leaders in the country and brought them together to collaborate for creating an efficient knowledge for the country. Other than activating its 8 working groups and performing functional deliverables of those working groups, realising the strength of knowledge and message alignment, Coalition actively participated in various knowledge forums and went on sharing and disseminating knowledge with partners.

- Realizing the power of knowledge, the Nutrition Coalition was invited by the Government of India to
 the North Block Policy Charcha Session to share dais with the Hon'ble Finance Minister, Government
 of India. Coalition's objective in the session was to influence the thinking of policy makers and political
 leaders to accelerate the launch of the much-waited National Nutrition Mission.
- Coalition organized a roundtable of the essential Nutrition Interventions working group to collect feedback on the ENIs document "Strategic Directions towards a Suposhit Bharat". Feedback collection on this document drafted by the ENIs core team is still going and other working group members have shared their inputs at various stages to strengthen the document
- The Nutrition Coalition organized consultative discussion forums for larger engagement of knowledge leaders. A workshop on Pathways for a Social and Behavioral Change Communication was organised in September 2016. Similarly, Food Security working group managed by Care India organised a joint consultation of ENIs and Food Security working group to collect feedback on the ENIs working document
- The Nutrition Coalition launched its new interactive website www.nutritioncoalition.org.in along with its knowledge portal. The Nutrition Coalition has also opened pages on social media sites and regularly sharing news, information and updates there.

Strengthen and Expand Awareness on the WHA and SDG Targets

The Nutrition Coalition did an extensive in-house research on the National Family Health Survey Data (NFHS 4) to realise the gaps and take up advocacy measures to address those in order to reach the UNSDG and WHA targets. At national level, the Nutrition Coalition had jointly organised a high profile consultation on UNSDG/WHA targets and accountability and took deliberate effort to discuss state targets in almost all state engagement activities to educate the policy makers and stakeholders on UNSDG targets and accountability. Focused effort at the state levels on global targets and accountability has strategically positioned the Nutrition Coalition with the state governments (in states like Odisha, Madhya Pradesh and Assam) and has given the status of a torch bearer to fight against hunger and malnutrition taking the government and stakeholders along.

The Nutrition Coalition for Food and Nutrition Security, India along with partner organisations organised a National Conference on "Commitment and Action on Achieving Health and Nutrition Targets of SDGs and WHA" at New Delhi, India in November, 2016.

Special focus was given to improve state accountability towards SDGs/WHA targets a brief of which is given below.

Odisha:

The foundation stone of engagement in the State of Odisha was laid by Prof M S Swaminathan during one of his meetings with the Odisha Chief Minister. Nutrition Coalition has further engaged in the state and organised a high visibility seminar on Sustainable Food and Nutrition Security which strengthened Coalition's engagement in Odisha and with the Odisha State Food Commission. Coalition had a structured discussion with Odisha Food Commission for a meeting of the all State Food Commissions and Odisha State Food Commission agreed to facilitate such meet in near future. Multiple meetings held with policy level representatives and donor partners in the state to strengthen state accountability on SDGs/WHA.



Madhya Pradesh:

Multiple meetings held in Madhya Pradesh with the Chief Secretary, Principle Secretary, Secretary, Women and Child Development and Health, Commissioner, Secretary Food, Government of Madhya Pradesh to aware and sensitise policy makers to influence their thinking and actions in the state. A consultative roundtable was organised to transform the food and nutrition landscape of the state. Nutrition Coalition was asked to provide technical input on the Madhya Pradesh Food Security Rules and advocated to establish State Food Commission which was notified officially very recently.



Assam:

Nutrition Coalition's potential was realised by the Chief Secretary, Government of Assam during its advocacy initiatives with the state government to set up State Food Commission in Assam. During a state consultation, the Nutrition Coalition was invited by the State Government to set up a State Coalition Chapter in Assam and support the State Government to achieve global targets. An MoU with the Center for SDGs, Government of Assam is likely to be signed soon which will strategically position the Nutrition Coalition in the state. Discussion are also ongoing with the state government to develop multi sectoral result based district plan for Assam.



Discussions are ongoing to explore possibilities to set expand Nutrition Coalition's base and set up state chapters in Gujarat and Rajasthan too.

Transparent, Democratic and Unique Election

Election of Members:

The current members of the Governing Board were elected through election conducted in September 2016. In order to conduct a transparent election an Election Returning Officer was appointed by the Founder Board of Nutrition Coalition. The election process was designed keeping in mind that members of Nutrition Coalition are based in different geographical locations across the country. Many communications were sent out by Prof M S Swaminathan and the Returning Officer starting from introducing the Returning Officer to sharing the election process, inviting nominations, sending out ballots and declaring the election result to keep the members engaged and informed about the election process. Election observers were appointed to witness the election process. 55% of the members exercised their voting rights. The returning officer declared the result soon after the counting was complete on the day of the Annual General Meeting. Result was also shared via e-mail with all members and governing board members.

Breaking New Ground: Diversifying Revenue Growth

The Nutrition Coalition conducted a donor landscape mapping engaging an external consultant. Idea notes and proposals have been submitted to TATA Trusts, Alive & Thrive, Azim Premji Philanthropic Initiatives, Bill and Melinda Gates Foundation, Nutrition International and World Bank.

Diversifying revenue growth has emerged as a new idea and Nutrition Coalition has established this unique feature where organisations come together for a common purpose and extend convening support in many areas.

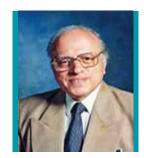
- Water Aid & Project Concern International is jointly managing WASH working group.
- Nutrition International is managing Accountability & Governance working group and Nutrition Coalition's Madhya Pradesh State Chapter
- Care India is managing the Food Security working group

Where do we want to be by 2021 ...

Engage with key policy makers, political leaders through advocacy forums, provide technical leadership, special advocacy campaigns, policy roundtables, generate debate and discussion to advance the launch of NNM
Collaborate with partners, generate discussions, document evidences, breakthrough research, develop policy on women's nutrition and advocacy with the Government for policy adoption
Generate discussion, foster public debated to write on hard issues, policy roundtable, consultations and interfaces, stakeholder and message alignment, document evidences, advocacy and technical support to bring out a national comprehensive regulation on food fortification
Generate debate: food and nutrition as a public good, drafting of the reformed regulation with a strong focus on nutrition, climate smart nutrition sensitive agriculture, bio diversity and food safety with strong regulatory enforcement measures
Advocacy with parliamentarians across party line for collective action
Convene working groups to develop knowledge products to support awareness building on the state of the World Health Assembly (WHA) targets and Sustainable Development Goals (SDG).
State chapters in selective states to influence public policy and law, support awareness building on SDGs/WHA targets through engagement with State Food Commissions, technical support on realizing SDG Goals and WHA targets, District multi-sectoral result based food and nutrition plan
Engage with key premier research and academic institutes to bring out comprehensive status report on food and nutrition and provide knowledge support to the nationally representative micronutrient survey.
Multi stakeholder platform and message alignment, regional leadership in amplifying southern voice, social watch functions to strengthen accountability, partnership with Media and Communication channel to share evidences and best practices
Revitalise working groups as a 'theatre of action' for developing knowledge products, technical support in decentralized bottom up planning and monitoring, technical support in building capacities: on Healthy and safe food behaviour, WASH & Nutrition strategy development, Nutrition and Education strategy development etc.



BOARD AND GOVERNANCE



Prof. M. S. Swaminathan
Patron and Emeritus Chair
The founder and chairman of the MS
Swaminathan Research Foundation



Mr. A R Nanda Board Chair Ex-Executive Director of Population Foundation of India



Prof. Chandrakant S. Pandav Vice Chair Professor, AIIMS



Ms. Sonali Patnaik Secretary Director, Arupa Mission Research Foundation



Dr. Meenakshi JainTreasurer
Country Representative,
IntraHealth International



Mr. K M S Khalsa
Deputy Secretary (BP)
Department of Food and Public Distribution.
Ministry of Consumer Affairs, Food and Public
Distribution, Government of India

Ministry Nomination



Mr. Manoj Kumar SinghDirector, Ministry of Women & Child
Development, Government of India



Mr. Ashok Agarwal
Trustee
Indian Institute of Health Management &
Research and John Hopkins University, USA



Mr. Bhaskar Barua Member (Non Official)-Assam, State Disaster Management Authority, Government of Assam

BOARD AND GOVERNANCE



Ms. Harshita Pandey Chairperson, State Women Commission, Chhattisgarh



Mr. K. R. Venugopal Former Secretary to the Prime Minister of India



Prof. K. Srinath ReddyPresident,
Public Health Foundation of India



Mr. Nilamadhab Prusty
Honorary President
of Humanitarian AID International and
Honorary Director,
Centre for Development & Disaster
Management Support Services



Mr. Rajan Bahadur MD and CEO, CARE India Solutions for Sustainable Development



Dr. Ramesh Chandra PandaFormer Secretary
to the Government of India and Member,
Central Administrative Tribunal



Ms. Rita Sarin Global Vice President & Country Director, The Hunger Project India



Dr. Satish B. Agnihotri
Former Secretary Coordination,
Cabinet Secretariat & Professor,
CTARA and Head, Centre for Policy Studies, IIT, Mumbai

LEADERSHIP AND TEAM

CFNS team is a group of diverse people working towards a common goal. The team consists of senior professionals with exhaustive work experience to younger generation fresh pass-out of institutions. Together the team is bringing on-board diverse strengths that will help in achieving the objectives of The Nutrition Coalition.



Basanta Kumar Kar Chief Executive Officer



Batsal Malla
Director
Finance, Admin & Resource
Mobilization



Sharmistha Chakraborty
Manager
Membership Engagement, Knowledge
Management & Communication



Manali Jain Khurana Senior Program Assistant (Finance, Admin & Resource Mobiliization)



Archana Singh
Consultant
Knowledge Management and Communications

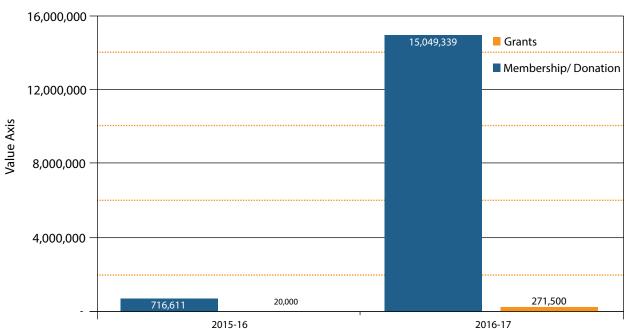


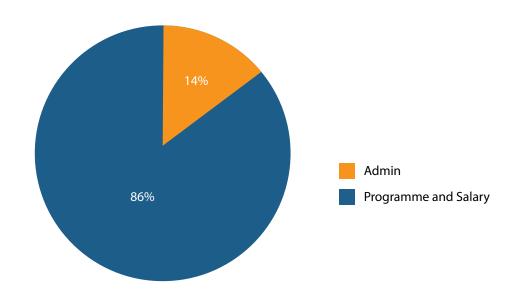
Anam Hilaly
Consultant
Assam State Coordinator

FINANCIAL SUMMARY

During the year 2016-17 the Grants share was INR 1.50 crores whereas the membership and donations support amounted to INR 2.71 lacs.

Grants and Membership/Donation for F.Y (2015-2016-2017









The Coalition for Food and Nutrition Security

B - 40, Qutab Institutional Area, New Delhi - 110016

Phone: +91-11-4105 8548

Email: info@nutritioncoalition.org.in Website: www.nutritioncoalition.org.in

